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27th August, 2018

To whom it may concern.

The Uganda Registration Services Bureau (URSBU) has engaged Mr. Kees R. Jonkheer as a Consultant on Standard Cost Model (SCM) and Regulatory Impact Assessment (RIA).

Mr. Kees Jonkheer was hired by the Government of Uganda through URSBU with support from the Competitiveness Enterprise Development Project (CEDP) of the World Bank, to train key government officials from all sectors of the economy on the application of RIA. He was also hired to undertake a cost analysis of the legal and administrative reforms implemented from 2012 to 2017, and to train selected officials on the application of the SCM.

The assignments carried out by Mr Jonkheer for the period of August 2017- August 2018 were key to the implementation of specific business licensing reform recommendations.

Assignments carried out

- A cost analysis on the business licensing (legal and administrative) reforms implemented since 2012 to 2017.
- Trained officials on application RIA and SCM.
- Preparation of an SCM training manual.
- Developed a RIA handbook and an implementation framework.

Mr Jonkheer has consistently achieved positive results, diligently and professionally. I therefore, have no hesitation in recommending him for similar assignments.



Bemanya Twebaze
Registrar General